Consolidated Financial Statements of

### **NIPISSING FIRST NATION**

Year ended March 31, 2013



KPMG LLP Chartered Accountants 925 Stockdale Road North Bay ON P1B 9N5 Telephone (705) 472-5110 Fax (705) 472-1249 Internet www.kpmg.ca

### INDEPENDENT AUDITORS' REPORT

To the Member of Nipissing First Nation

We have audited the accompanying consolidated financial statements of Nipissing First Nation, which comprise the consolidated statement of financial position as at March 31, 2013, the consolidated statements of operations, accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



### Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Nipissing First Nation as at March 31, 2013, and its consolidated results of operations and the changes in its consolidated net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

### Other Matter

Our audit was conducted for the purpose of forming an opinion on the consolidated financial statements taken as a whole. The supplementary information included in the schedules is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. Such supplementary information has been subjected to the auditing procedures applied in the audit of the consolidated financial statements and, in our opinion, is fairly stated in all material respects in relation to the consolidated financial statements taken as a whole.

Chartered Accountants, Licensed Public Accountants

July 30, 2013 North Bay, Canada

KPMG LLP

### MANAGEMENT'S RESPONSIBILITY FOR FINANCIAL REPORTING

The accompanying consolidated financial statements of Nipissing First Nation are the responsibility of management and have been approved by the Chief and Council.

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards. Consolidated financial statements are not precise since they include certain amounts based on estimates and judgments. When alternative accounting methods exist, management has chosen those it deems most appropriate in the circumstances, in order to ensure that the consolidated financial statements are presented fairly, in all material respects.

Nipissing First Nation maintains systems of internal accounting and administrative controls of high quality, consistent with reasonable cost. Such systems are designed to provide reasonable assurance that the financial information is relevant, reliable and accurate and Nipissing First Nation's assets are appropriately accounted for and adequately safeguarded.

Nipissing First Nation is responsible for ensuring that management fulfills its responsibilities for financial reporting and is ultimately responsible for reviewing and approving the consolidated financial statements.

The Chief and Council reviewed Nipissing First Nation's consolidated financial statements and recommend their approval. The Chief and Council meet periodically with management, as well as the external auditors, to discuss internal controls over the financial reporting issues, to satisfy themselves that each party is properly discharging their responsibilities, and to review the consolidated financial statements and the external auditor's report. The Chief and Council takes this information into consideration when approving the consolidated financial statements for issuance to Members. The Chief and Council also consider the engagement of the external auditors.

The consolidated financial statements have been audited by KPMG LLP in accordance with Canadian generally accepted auditing standards on behalf of the members. KPMG LLP has full access to the Council.

Chief

Executive Director

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Year ended March 31, 2013

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Exhibit A - Consolidated Statement of Financial Position

March 31, 2013, with comparative information for 2012

	2013	 2012
Financial assets:		
Cash and cash equivalents	\$ 2,925,556	\$ 4,334,129
Short-term investments (note 3)	3,336,888	3,302,786
Accounts and grants receivable (note 4)	1,932,029	2,166,702
Housing mortgages and other long-term receivables (note 5)	4,665,563	4,716,063
Funds held in trust by the Government of Canada (note 6)	 290,779	290,779
	13,150,815	14,810,459
Financial liabilities:		
Accounts payable and accrued liabilities (note 7)	2,141,037	2,088,927
Prepaid leases	134,051	92,806
Deferred program revenue (note 8)	4,045,972	4,200,420
Obligation under capital lease (note 9)	88,709	167,812
Long-term debt (note 10)	4,004,643	 2,899,208
	10,414,412	9,449,173
Net financial assets	 2,736,403	 5,361,286
Non-financial assets:		
Tangible capital assets (note 11)	35,844,262	32,360,761
Inventory	-	5,950
Prepaid expenses	69,209	159,317
	35,913,471	32,526,028
Commitments and contingent liabilities (notes 12)		
Accumulated surplus (note 13)	\$ 38,649,874	\$ 37,887,314

See accompanying notes to consolidated financial statements.

Approved:

Chief

Chuncillor

Exhibit B - Consolidated Statement of Operations

Year ended March 31, 2013, with comparative information for 2012

	-	Actual	Actual
		2013	2012
Revenue:			
Aboriginal Affairs and Nothern Development Canada (note 14)	\$	9,227,284 \$	8,732,435
Other	•	4,315,592	4,179,990
Health Canada		1,726,616	1,336,921
Ministry of Community and Social Services		1,537,526	1,491,581
Ontario First Nations Limited Partnership		1,105,462	1,179,836
Other Provincial		569,067	971,841
Union of Ontario Indians		597,144	526,573
Canada Mortgage and Housing Corporation		262,266	277,825
Northern Diabetes Health Network Corporation		70,976	99,714
		19,411,933	18,796,716
Expenses:			
Education		6,274,203	6,050,133
Other		2,722,450	2,774,727
Community Operations		3,144,861	2,630,490
Health Services		2,263,841	2,019,409
Social Services		2,131,884	2,004,799
Capital		1,325,336	1,296,057
First Nation Enterprises		385,638	466,835
Housing		388,860	418,371
		18,637,073	17,660,821
Annual surplus before the undernoted		774,860	1,135,895
Gain (loss) on sale of tangible capital assets		(12,300)	(30,003)
Annual surplus	\$	762,560 \$	1,105,892

Exhibit C - Consolidated Statement of Accumulated Surplus

Year ended March 31, 2013, with comparative information for 2012

	2013	2012
Accumulated surplus, beginning of year	\$ 37,887,314	\$ 36,781,422
Annual surplus	762,560	1,105,892
Accumulated surplus end of year (note 13)	\$ 38,649,874	\$ 37,887,314

Exhibit D - Consolidated Statement of Changes in Net Financial Assets

Year ended March 31, 2013, with comparative information for 2012

	Actual		Actual
	 2013	2013	
Annual surplus	\$ 762,560	\$	1,105,892
Acquisition of tangible capital assets	(5,035,098)		(1,217,265)
Amortization of tangible capital assets	1,537,535		1,122,155
Loss on sale of tangible capital assets	12,300		30,003
Proceeds on sale of tangible capital assets	1,762		116,300
	(2,720,941)		1,157,085
Change in inventory	5,950		46,120
Change in prepaid expenses	90,108		(79,301)
Change in net financial assets	(2,624,883)		1,123,904
Net financial assets, beginning of year	5,361,286		4,237,382
Net financial assets, end of year	\$ 2,736,403	\$	5,361,286

Exhibit E - Consolidated Statement of Cash Flows

Year ended March 31, 2013, with comparative information for 2012

		2013		2012
Operation activities				
Operating activities: Annual surplus	\$	762,560	\$	1,105,892
Adjustment for non-cash items:	φ	702,300	φ	1,105,092
Amortization of tangible capital assets		1,537,535		1,122,155
Loss on sale of tangible capital assets		12,300		30,003
Provision for impairment of investment		-		-
Changes in non-cash working capital:				
(Increase) decrease in accounts and grants receivable		234,673		(121,773)
Decrease in inventory		5,950		46,120
Increase (decrease) in accounts payable and				
accrued liabilities		52,110		(255,355)
Increase (decrease) in prepaid leases		41,245		11,117
Decrease (increase) in deferred program revenue		(154,448)		496,376
Decrease (increase) in prepaid expenses		90,108		(79,301)
		2,582,033		2,355,234
Capital activities:				
Acquisition of tangible capital assets		(5,035,098)		(1,217,265)
Proceeds on sale of tangible capital assets		1,762		116,300
		(5,033,336)		(1,100,965)
Financing activities:				
Principal payments on long-term debt		(199,787)		(491,778)
Repayment of obligation under capital lease		(79,103)		(74,929)
Proceeds on issuance of long-term debt		1,305,222		152,779
		1,026,332		(413,928)
Investing activities:				
Housing mortgages and other long-term receivables		50,500		79,217
(Increase) decrease in short-term investments		(34,102)		1,653,502
		16,398		1,732,719
Increase (decrease) in cash		(1,408,573)		2,573,060
Cash and cash equivalents, beginning of year		4,334,129		1,761,069
Cash and cash equivalents, end of year	\$	2,925,556	\$	4,334,129

Notes to Consolidated Financial Statements

Year ended March 31, 2013

Nipissing First Nation ("First Nation") operates under the Indian Act. The principal function of the First Nation is to provide for the well being of all band members, as provided for in the Indian Act.

### 1. Basis of presentation and significant accounting policies:

These consolidated financial statements include the assets, liabilities, revenues and expenses of the First Nation subject to control by the First Nation Council. No inclusion has been made of assets, liabilities, revenues or expenses of First Nation members, individually or collectively, incorporated or unincorporated, that are not controlled by or the responsibility of the First Nation Council.

The consolidated financial statements have been prepared in accordance with Canadian generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. The following is a summary of the significant accounting policies followed in the preparation of these consolidated financial statements.

### (a) Reporting entity and principles of financial reporting:

Nipissing First Nation's reporting entity includes the First Nation government and all related entities which are accountable to and either owned or controlled by the First Nation.

The consolidated financial statements include the assets, liabilities and results of operations for the following entities:

- First Nation government administration (operations and maintenance, capital and enhancement funds)
- Nipissing Band of Ojibways Land Claims Settlement Trust
- 1073059 Ontario Inc.
- N'Bisiing Forestry Inc.

All inter-entity balances and transfers have been eliminated on consolidation.

### (b) Basis of accounting:

The First Nation follows the accrual method of accounting for revenues and expenses. Revenues are normally recognized in the year in which they are earned and measureable. Expenses are recognized as they are incurred and measureable as a result of receipt of goods or services and/or the creation of a legal obligation to pay.

### (c) Government transfers and other revenue recognition:

Transfers are recognized in the financial statements as revenues in the period in which events give rise to the transfer, providing the transfers are authorized, any eligibility criteria have been met and reasonable estimates of the amounts can be made.

Revenue from fees, contracts and sales of publications is recognized when the services are provided or the goods are sold.

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 1. Basis of presentation and significant accounting policies (continued):

### (d) Deferred revenue:

Deferred revenue consists of restricted funding from Aboriginal Affairs and Northern Development Canada and other agencies for projects not completed as of the end of the year. These amounts will be recognized as revenues in the fiscal year the services are performed. Unspent contribution funding is recognized as a liability.

### (e) Investments:

Short-term investments are recorded at amortized cost, which approximates fair value.

### (f) Inventory:

Inventories are measured at the lower of cost and net realizable value by using the weighted average costing methodology. The First Nation uses the same cost formula for all the inventories having a similar nature and use to the entity. When circumstances which previously caused inventories to be written down no longer exist the previous impairment is reversed.

### (g) Housing mortgages and other long-term receivables:

Housing mortgages and other long-term receivables are recorded at cost upon initial recognition. Interest revenue is recognized in the period earned unless the collectability of either principal or interest is not reasonably assured. Management assesses the collectability of individual loans and mortgages receivable based on available information, including recent collection experience, recent financial performance of the borrower, security held for the loan, and economic conditions in the region and industry.

### (h) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value of the tangible capital assets are amortized on a straight line basis over their estimated useful lives as follows:

	Useful Life (Years)
Buildings	20 - 50
Machinery and equipment	6 - 15
Furniture and equipment	3 - 20
Computer equipment/software	1 - 10
Vehicles	3 - 15
Vehicles under capital lease	<b>.</b> 7
Roads, bridges and culverts	20 - 80
Water and waste water systems	10 - 50
Land improvements	15 - 25
Books and resource materials	10 – 20

No amortization is taken on assets under construction until they are placed in use.

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 1. Basis of presentation and significant accounting policies (continued):

### (i) Non-financial assets:

Non-financial assets are not available to discharge existing liabilities and are held for use in the provision of services. They have useful lives extending beyond the current year and are not intended for sale in the ordinary course of operations.

### (j) Cash and cash equivalents:

Cash and cash equivalents include short-term investments with a term to maturity of 90 days or less at acquisition.

### (k) Use of estimates:

The preparation of the financial statements in conformity with Canadian public sector accounting standards requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting periods. Significant items subject to such estimates and assumptions include the carrying amount of tangible capital assets, allowance for doubtful accounts receivable, housing mortgages and other long-term receivables. Actual results could differ from those estimates. These estimates are reviewed periodically, and, as adjustments become necessary, they are reported in the consolidated statement of operations in the year in which they become known.

### 2. Consolidated entities:

Summarized financial information for the wholly-owned trust and incorporated entities is as follows:

		"	Land Claims		
	1073059	N'Bisiing	Settlement	Total	Total
	Ontario Inc.	Forestry Inc.	Trust	2013	2012
Financial position					
Current asset	15,278	1,170	334,569	\$ 351,017	\$ 484,635
Long-term assets	916,667		510,130	1,426,797	1,400,000
Capital assets	1,592,758	A.,		1,592,758	1,322,391
Total assets	2,524,703	1,170	844,699	3,370,572	3,207,026
Current liabilities	1,280,313	851,263	347,090	2,478,666	2,281,386
Total liabilities	1,280,313	851,263	347,090	2,478,666	2,281,386
Net assets (deficiency)	1,244,390	(850,093)	497,609	\$ 891,906	\$ 925,640

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 2. Consolidated entities: (continued)

	1073059 Ontario Inc.	N'Bisiing Forestry Inc.	Land Claims Settlement Trust	Total 2013	Total 2012
Results of operations:					
Revenues Expenses	38,611 38,611	11,534 33,021	16,602 16,602	\$ 66,747 88,234	\$ 439,411 149,683
Net income (loss)		(21,487)	-	\$ (21,487)	\$ 289,728

### 3. Short-term investments:

Short-term investments consist of the following:

	2013	2012
Term deposits	\$ 2,582,090	\$ 2,549,688
Bonds	754,798	753,098
	\$ 3,336,888	\$ 3,302,786

Term deposits consist of guaranteed investment certificates with maturities ranging from 2012 to 2015 and bear interest at rates ranging from 1.55% to 3.10%. Bonds consist of investments in various Province of Ontario bonds with maturities ranging from 2013 to 2014 and bear interest at rates ranging from 2.15% to 2.50%.

The market value of term deposits and bonds approximates their amortized cost.

Under the terms of the agreement with the Ontario First Nations Limited Partnership \$2,690,989 (2012 - \$2,618,452) of short-term investments is restricted in use and is to be expended on community development, health, education, economic development and cultural development.

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 4. Accounts and grants receivable:

		2013	2012
Miscellaneous	\$	599,071	\$ 309,909
Aboriginal Affairs and Northern Development Canada		558,153	880,034
Land leasing		246,522	233,633
Nipissing Parry-Sound Catholic District Separate School Board		183,565	101,130
Health Canada		175,142	102,111
Near North District School Board		155,040	166,022
Union of Ontario Indians		114,467	225,249
Band operated apartments		48,734	46,780
Canada Revenue Agency		47,697	22,881
Ontario Works clients		46,962	46,593
Canada Mortgage and Housing Corporation		36,078	37,413
Ministry of Health and Long-Term Care		14,495	19,500
N'Bisiing Forestry Inc. trade receivables		1,170	23,767
Industry Canada		-	231,612
Ministry of Community and Social Services		-	15,135
	, ,	2,227,096	2,461,769
Less: Allowance for doubtful accounts		(295,067)	(295,067)
	\$	1,932,029	\$ 2,166,702

### 5. Housing mortgages and other long-term receivables:

Housing mortgages are repayable over a 15-25 year amortization period bearing interest at rates ranging from nil % to 5%. Housing mortgages are secured by the buildings for which the mortgages were issued. The Fur Dresser building mortgage is repayable over a period of 15 years bearing interest at the bank's prime rate plus 1%.

	2013	 2012
Housing mortgages Fur Dresser building mortgage	\$ 3,837,140 916,667	\$ 3,804,307 1,000,000
	4,753,807	4,804,307
Provision for loan impairment – housing mortgages	(88,244)	(88,244)
	\$ 4,665,563	\$ 4,716,063

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 6. Funds held in trust by the Government of Canada:

These funds are held in trust by the Government of Canada under the Indian Act.

	2013	2012
Balance, beginning of year	\$ 290,779	290,779
Interest income Withdrawals	3,733 (3,733)	10,010 (10,010)
Balance, end of year	\$ 290,779	290,779

### 7. Accounts payable and accrued liabilities:

	2013	2012
Miscellaneous	\$ 606,568	\$ 648,503
Educational institutions	466,845	558,239
Repayable funding	463,267	255,526
Employee vacation liability	387,596	351,916
Prosperi Co. Ltd.	123,032	20,848
Payroll liabilities	80,152	109,750
Nipissing Band of Ojibways Land Settlement Trust -	•	
supplier accounts payable	6,000	4,503
1073059 Ontario Inc. supplier accounts payable	1,500	1,500
Nipissing Siding & Windows	5,250	55,812
N'Bisiing Forestry Inc. supplier accounts payable	827	6,580
RBC housing program	-	75,750
	\$ 2,141,037	\$ 2,088,927

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 8. Deferred program revenue:

	2013	<u> </u>	2012
Community Operations Programs:			
Community buildings	\$ 23,690	\$	50,632
Waste water		-	237,900
Education Programs:			
Education		-	9,609
Capital Programs:			
Housing and Infrastructure	3,377,501		3,094,908
Capital planning	88,704	ļ	44,636
Public works		-	200,000
Community building		-	44,498
Health Services:			•
Lawrence Commanda Health Centre	219,172	2	324,571
Recreation	9,102	<u> </u>	23,962
Early Childhood Development	43,228		· .
Medical Transportation	11,313	}	
Home and Community Care	16,490		
Health Services Integration Fund	52,018		
Social Services:	,		
Daycare	45,311		
Other Programs:			
Employment and training unit		-	66,726
Economic development	107,173	3	102,978
Ontario Women's Directorate	52,270		
	4,045,972	2 \$	4,200,420

### 9. Obligation under capital lease:

The First Nation has financed certain school buses by entering into a capital lease arrangement. Capital lease repayments are due as follows:

	 2013	2012
Year ending March 31:		
2013	\$ -	\$ 85,681
2014	85,681	85,681
2015	5,682	5,682
Total minimum lease payments	91,363	177,044
Less amount representing interest at 5.28%	(2,654)	(9,232)
Present value of net minimum capital lease payments	\$ 88,709	\$ 167,812

Interest of \$2,654 (2012 - \$9,232) related to the capital lease obligation is included in the consolidated statement of operations.

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 10. Long-term debt:

	2013	2012
Senior Citizen Complex loan payable \$3,220 monthly including principal and interest at 3.22%, unsecured, maturing January, 2014	\$ 31,690	\$ 68,652
Cockburn Road Apartment Complex loan payable \$2,784 monthly including principal and interest at 2.69%, unsecured, maturing August, 2015	349,381	372,345
N'Bisiing Education Centre demand Ioan, payable \$30,533 monthly including principal and interest at 4.91%, unsecured, maturing April, 2012	-	23,726
Duchesnay Apartment Complex loan, payable \$2,541 monthly including principal and interest at 2.26%, unsecured, maturing August, 2016	458,613	477,714
Margaret Drive Apartment Complex loan, payable \$5,178 monthly including principal and interest at 1.62%, unsecured, maturing January, 2025	574,086	610,137
CMHC Phase 5 loan, payable \$2,682 monthly including principal and interest at 2.56%, unsecured, maturing December, 2015	459,950	479,201
CMHC Phase 6 loan, payable \$2,852 monthly including principal and interest at 2.26%, unsecured, maturing August, 2016	623,329	642,157
Minister of Indian and Northern Affairs - Boundary Claim promissory note, non-interest bearing, unsecured, maturing March 31, 2013 or upon settlement of claim	225,276	225,276
Garden Village Small Business Centre loan, payable \$5,234 monthly including principal and interest at 4.25%, unsecured, maturing December 1, 2032	843,085	-
Advances on CMHC Phase 7 loan, no set repayment terms.	439,233	-
	\$ 4,004,643	\$ 2,899,208

Total interest expense during the year amounted to \$93,362 (2012 - \$77,430).

The aggregate maturities of long-term debt for loans with fixed repayment terms for each of the five years subsequent to March 31, 2013 are as follows: 2014 - \$418,116; 2015 - \$162,013; 2016 - \$166,712; 2017 - \$180,454; 2018 - \$174,859 and thereafter - \$2,902,489.

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 11. Tangible capital assets:

Cost		2012	Additions	Disposals	Transfers	2013
	_					4 0 4 0 4 5 5
	\$	828,525	384,630			1,213,155
Land improvements		338,818	99,090			437,908
Buildings		14,555,901	1,247,890		308,623	16,112,414
Machinery and						
equipment		1,129,355	25,881	(25,500)		1,129,736
Furniture and			·	• • •		
equipment		576,382	42,759			619,141
Books and resource		,				•
materials		351,668	-			351,668
Computer equipment		350,095	53,919			404,014
Vehicles		895,921	930,834	(11,603)		1,815,152
Vehicles under		,		, ,		, ,
capital lease		375,797	_			375,797
Roads, bridges and						,
culverts		9,078,877	1,384,091		489,807	10,952,775
Water and waste		0,070,011	.,		,	,
water		14,184,166	46,534			14,230,700
Assets under		1 1,10 1,100	10,001			,,
construction		793,428	819,469		(798,430)	814,467
JOHOLI GOLIOTI		, 55, 125	0.0,100		(. 55, 166)	511,101
Total	\$	43,458,933	5,035,097	(37,103)	_	48,456,927

			Amortization	***************************************	
Accumulated amortization		2012	expense	Disposals	2013
Land improvements	\$	325,181	3.480		328,661
Buildings	*	5,377,402	392,356		5,769,758
Machinery and equipment		835,769	62,485	(13,240)	885,014
Furniture and equipment		469,249	41,506	( - 7 - 7	510,755
Books and resource materials		172,249	17,981		190,230
Computer equipment		261,284	28,684		289,968
Vehicles		608,403	124,614	(9,802)	723,215
Vehicles under capital lease		122,133	48,853	, , ,	170,986
Roads, bridges and culverts		1,877,473	455,228		2,332,701
Water and waste water		1,049,029	362,348		1,411,377
Total	\$	11,098,172	1,537,535	(23,042)	12,612,665

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 11. Tangible capital assets (continued):

	Net book value 2012	
Land	\$ 828,525	
Land improvements Buildings	13,637 9,178,498	
Machinery and equipment	293,586	•
Furniture and equipment Books and resource materials	107,134 179,419	•
Computer equipment	88,811	•
Vehicles Vehicles under capital lease	287,518 253,664	· · · · · · · · · · · · · · · · · · ·
Roads, bridges and culverts	7,201,404	
Water and waste water Assets under construction	13,135,137 793,428	· · · · · · · · · · · · · · · · · · ·
Total	\$ 32,360,761	\$ 35,844,262

Cost		2011	Additions	Disposals		Transfers		2012
Land	\$	828,525	\$ _	\$ _	\$	_	\$	828,525
Land improvements	·	338,818	_	-	·	_	·	338,818
Buildings		13,586,319	129,037	(111,053)		951,598		14,555,901
Machinery and		, ,	,	, , ,		,		, ,
equipment		1,152,855	47,000	(70,500)		_		1,129,355
Furniture and				, , ,				
equipment		551,519	24,863	-		_		576,382
Books and resource		·	•					•
materials		351,668	-	-		-		351,668
Computer equipment		298,224	51,871	-		-		350,095
Vehicles		794,220	101,701	-		-		895,921
Vehicles under								
capital lease		375,797	-	-		-		375,797
Roads, bridges and								
culverts		9,078,877	-	-		-		9,078,877
Water and waste								
water		14,184,166	-	-		-		14,184,166
Assets under								
construction		882,233	862,793	-		(951,598)		793,428
Total	\$	42,423,221	\$ 1,217,265	\$ (181,553)	\$	-	\$	43,458,933

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 11. Tangible capital assets (continued):

		 Amortization		
Accumulated amortization	2011	expense	 Disposals	2012
Land improvements	324,178	\$ 1,003	\$ -	\$ 325,181
Buildings	5,032,705	344,697	-	5,377,402
Machinery and equipment	793,915	77,104	(32,250)	835,769
Furniture and equipment	427,301	41,948		469,249
Books and resource	154,268	17,981	-	172,249
materials				
Computer equipment	239,749	21,535	-	261,284
Vehicles	539,896	68,507	-	608,403
Vehicles under tangible	73,280	48,853	-	122,133
capital lease				
Roads, bridges and culverts	1,738,153	139,320	-	1,877,473
Water and waste water	687,822	361,207	-	1,049,029
		1,003		
Total	\$ 10,011,267	\$ 1,122,155	\$ (35,250)	\$ 11,098,172

	Net book value 2011	Net book value 2012
Land	\$ 828,525	\$ 828,525
Land improvements	14,640	13,637
Buildings	8,553,614	9,178,498
Machinery and equipment	358,940	293,586
Furniture and equipment	124,218	107,134
Books and resource	·	•
materials	197,400	179,419
Computer equipment	58,475	88,811
Vehicles	254,324	287,518
Vehicles under tangible	•	,
capital lease	302,517	253,664
Roads, bridges and culverts	7,340,724	7,201,404
Water and waste water	13,496,344	13,135,136
Assets under construction	882,233	793,429
Total	\$ 32,411,954	\$ 32,360,761

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 12. Commitments and contingent liabilities:

- (a) The First Nation has been named a defendant in three lawsuits and has received claims in the aggregate amount of \$5.9 million. Management believes the First Nation has valid defences for all claims and appropriate insurance coverage for \$2,500,000 of the amounts claimed. The outcome of these matters is not determinable and no provision has been made for them in the accounts.
- (b) The First Nation has guaranteed the housing loans of various members. Total loans guaranteed amount to \$3,327,899 (2012 \$3,069,968).
- (c) The First Nation is disputing claims for payment related to services rendered by a regional school board. Management is of the opinion that payment has been made for all services rendered by the school board and that no further payment will be required. The amount in dispute is \$224,955. No provision has been made for this amount in the accounts.

### 13. Accumulated surplus:

Accumulated surplus consists of reserves, reserve funds set aside by Council and surplus:

	2013	 2012
Reserves set aside by Council:		
Bus replacement reserve	436,500	\$ 257,741
Building replacement reserve	-	1,250,000
Reserve funds set aside by Council:		
Senior's complex	32,481	29,430
CMHC apartment complex's	164,073	109,792
Funds held in trust by the Government of Canada	290,779	290,779
Enhancement funds	7,675,147	7,330,558
Surplus	30,050,894	28,619,014
Accumulated surplus	\$38,649,874	\$ 37,887,314

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 14. Funding reconciliation:

The following is a reconciliation of funding received from the Aboriginal Affairs and Northern Development Canada (AANDC) funding confirmation to revenue reported in the consolidated statement of financial activity:

	2013	2012
AANDC revenue per consolidated financial statements Less:	9,227,284	\$ 8,732,435
Prior year deferred revenue	(690,253)	(344,348)
Add: Ending deferred revenue	219,568	690,253
AANDC revenue per funding confirmation	8,756,599	\$ 9,078,340

Included in accounts and grants receivable are \$558,153 (2012- \$880,034) relating to contributions receivable from AANDC.

### 15. Funding:

The First Nation receives a major portion of its revenues pursuant to a funding arrangement with AANDC.

### 16. Employee future benefits:

The annual net expense for the First Nation's defined contribution pension plan was \$247,363 (2012 - \$236,935).

### 17. Segmented information:

Nipissing First Nation is a diversified governmental institution that provides a wide range of services to its Members, including local government, education, capital, band, social services, health services, housing and other programs. For management reporting purposes the First Nation's operations and activities are organized and reported by fund. Funds were created for the purpose of recording specific activities to attain certain objectives in accordance with special regulations, restrictions or limitations.

Services are provided by departments and their activities are reported in these funds. Certain departments that have been separately disclosed in the segmented information provided in the schedules, along with the services they provide, are as follows:

Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 17. Segmented information (continued):

### **Community Operations:**

Local government is responsible for providing road maintenance, water and waste water, fire protection, information technology, band support and membership, and community buildings services to members. This department also oversees the delivery of all governmental services. The program is responsible for ensuring that there are adequate policies and procedures in place to safeguard assets and to properly report financial activities. In addition, this department includes the governance activities of Chief and Council.

### **Education:**

The education department provides services to secondary school students through the operation of the N'bisiing Secondary School. Service contracts with provincially funded area school boards are entered into for secondary students. In addition, the department reimburses tuition costs and provides living and other allowances to students who are attending post-secondary institutions.

### Capital:

The capital department is responsible for all tangible capital asset activities occurring in the First Nation during the year, including housing construction and renovations as well as major projects such as water services and building construction.

### First Nation Enterprises:

The band department is responsible for the ongoing lease and rental arrangements between the First Nation and various third parties, as well as a variety of other programs not directly funded by government grants or contributions.

### Social Services:

The social services department delivers a variety of programming including Ontario Works and offers employment support services. In addition, the department manages the homemakers and national child benefit programs.

### **Health Services:**

The health services department provides a diverse range of services directed towards the well being of the members including the delivery of programming such as long term care, diabetes, mental health, healthy babies, home and community care and many other programs designed to enhance the health of members. The health services department also manages the operations of the Lawrence Commanda Health Centre.

### Housing:

The housing department oversees the operations of the various rental housing units owned by the First Nation including both CMHC and other housing. These operations include tenant identification, rent collection and maintenance management.

### Other:

The other programs department includes programs that are ancillary to the core services of the First Nation as well as the operations of wholly-owned subsidiaries. Some of the more significant programs include library services, fisheries, employment and training, and lands management.

# NIPISSING FIRST NATION Notes to Consolidated Financial Statements

Year ended March 31, 2013

### 17. Segmented information:

				2013						
	Community Operations	Education	uo	Capital	First Nation Enterprises	Social Services	Health Services	Housing	Other	Total 2013
Revenue: Aboriginal Affairs and Northern Development Canada	1.946.632	\$ 5.642,170	\$ 02	880,067	ι <del>ເ</del>	\$ 208,697	\$ 30,890		\$ 518,828	9,227,284
Other				258,144	1,087,324	175,169	469,071	269,836	965,254	4,315,592
Ontario First Nations Limited Partnership	•		,	,	1		1	•	1,105,462	1,105,462
Ministry of Community and Social Services	•				•	1,472,588	40,000	,	24,938	1,537,526
Health Canada	26,000			•	1	•	1,691,481	•	9,135	1,726,616
Other Provincial				326,200	5,635	•	19,650	ĭ	217,582	569,067
Union of Ontario Indians	•		1	•	•	169,467	48,638	ī	379,039	597,144
Canada Mortgage and Housing Corporation	•			83,540	•	11,850	•	166,876	ı	262,266
Northern Diabetes Health Network Corporation	1		-		•	1	70,976	•	1	70,976
	2,529,104	6,176,492	92	1,547,951	1,092,959	2,037,771	2,370,706	436,712	3,220,238	19,411,933
Expenses:										
Materials and supplies	1,140,928	4,910,437	37	643,640	364,365	1,063,957	879,626	113,656	1,304,961	10,421,570
Salaries, wages and employee benefits	1,401,099	1,155,610	10	212,316	12,486	1,047,955	1,334,868	7,507	1,388,888	6,560,729
Amortization of tangible capital assets	578,885	201,578	78	469,380	•	19,972	49,347	189,772	28,601	1,537,535
Interest on long-term debt and obligations under capital lease	23,949	9'9	6,578	ı	8,787	•	•	77,925	,	117,239
The state of the s	3,144,861	6.274.203	03	1.325.336	385.638	2.131.884	2.263.167	388.860	2,722,450	18,637.073
Net revenues (expenses) before loss on sale of tangible capital assets	\$ (615,757)	\$ (97,711)	(11)	222,615	\$ 707,321	\$ (94,113)	\$ 107,539	\$ 47,852	\$ 497,788	774,860

# NIPISSING FIRST NATION Notes to Consolidated Financial Statements

Year ended March 31, 2013

## 17. Segmented information (continued):

						2012								
		Community Operations		Education		Capital	First Nation Enterprises	Social Services	Se	Health Services	Housing		Other	Total 2012
Revenue: Aboriginal Affairs and Northern Development Canada	€9	1,767,727	€9	5,751,821	<del>↔</del>	514,138 \$	<del>⇔</del> '	178,292	ю •	82,773 \$	1	\$	437,684 \$	8,732,435
Other Ontario First Nations Limited		274,701		576,398		238,721	1,222,718	104,557	36	390,764	242,612	1,12	1,129,519	4,179,990
Partnership Ministry of Community and Social		r		t			•	1			•	1,17	1,179,836	1,179,836
Services		1		1		•	•	1,455,931			•	rö	35,650	1,491,581
Health Canada		•		•		1		٠	1,33	1,336,921	•			1,336,921
Other Provincial		189,172		•		475,000	3,916	43,570		8,170	•	25.	252,013	971,841
Union of Ontario Indians		•		•		•	•	169,012	4	48,144	•	8	309,417	526,573
Canada Mortgage and Housing Corporation		•		•		98,487	•	17,188		•	162,150		•	277,825
Northern Diabetes Health Network Corporation		•		Ġ		t	1	,	S	99,714	1		1	99,714
		2,231,600		6,328,219	₹"	1,326,346	1,226,634	1,968,550	1,96	1,966,486	404,762	3,34	3,344,119	18,796,716
Expenses:														
Materials and supplies		1,095,053		4,684,557		712,441	466,835	991,326	75	754,174	134,698	1,34	1,349,906	10,188,990
Salaries, wages and employee benefits		1,312,738		1,158,254		139,269	•	992,735	1,21	1,218,751	30,740	1,38	1,380,410	6,232,897
Amortization of tangible capital assets		222,699		187,338		427,024	ı	20,738	4	46,484	173,461	4	44,411	1,122,155
Interest on long-term debt and obligations under capital lease		Ī		19,984		17,323	•	1		ı	79,472			116,779
		2.630.490		6.050.133		.296.057	466.835	2.004.799	2.01	2.019.409	418.371	2.77.	2.774.727	17.660.821
Net revenues (expenses) before loss on sale of tangible capital assets	<del>⇔</del>	(398,890)	€9	278,086	s	30,289 \$	759,799	(36,249)	\$ (52	(52,923) \$	(13,609)	\$ 56	569,392 \$	1,135,895

Schedule 1 - Schedule of Operations and Change in Program Balance Community Operations

	2013	2012
Revenue:		
Deferred revenue, beginning of year	\$ 288,532	\$ 50,508
Aboriginal Affairs and Northern Development Canada	1,681,789	2,005,751
Health Canada	26,000	_
User fees	191,613	189,172
Rental and lease	80,567	86,036
Commercial and residential fire protection fees	43,989	55,573
Ministry of Transportation	64,566	64,566
Interest	8,467	-
Other	164,519	55,315
Ministry of Citzenship	2,751	-
Other Provincial	-	13,211
Deferred revenue, end of year	(23,689)	(288,532)
	2,529,104	2,231,600
Expenses:		
Band support and membership	864,770	1,022,119
Roads	536,636	523,688
Water	385,114	308,243
Waste water	164,373	108,188
Amortization of tangible capital assets	578,885	222,699
Fire protection	135,469	167,661
Waste management	137,163	189,286
Community buildings	242,008	86,228
Computer	100,443	2,378
	3,144,861	2,630,490
Net expenses before the undernoted	(615,757)	(398,890)
Transfers	289,402	130,700
Net expenses	\$ (326,355)	\$ (268,190)

Schedule 2 - Schedule of Operations and Change in Program Balance Education

	2013	2012
Revenue:		
Deferred revenue, beginning of year	9,609	-
Aboriginal Affairs and Northern Development Canada	\$ 5,632,561	\$ 5,761,430
Other	511,276	553,352
Rental and lease	23,046	23,046
Deferred revenue, end of year	-	(9,609)
	6,176,492	6,328,219
Expenses:		
Education	3,678,549	3,335,550
N'Bisiing Education Centre	1,070,652	1,013,233
SAPSCU	809,461	872,163
N'Bisiing Bus Lines	269,831	258,692
Special Education	226,994	358,740
Amortization of tangible capital assets	201,578	187,338
Literacy	 17,138	24,417
	 6,274,203	6,050,133
Net revenues (expenses) before the undernoted	(97,711)	278,086
Transfers	145,285	55,443
Net revenues	\$ 47,574	\$ 333,529

Schedule 3 - Schedule of Operations and Change in Program Balance Capital

	 2013	2012
Revenue:		
Deferred revenue, beginning of year	\$ 3,384,042	\$ 3,095,543
Aboriginal Affairs and Northern Development Canada	679,638	662,185
Other Provincial	326,200	475,000
Other	288,350	89,340
Allocated administration	237,817	249,333
Canada Mortgage and Housing Corporation	83,540	98,487
RBC housing program fees	14,570	40,500
Deferred revenue, end of year	 (3,466,206)	(3,384,042)
	1,547,951	1,326,346
Expenses:		
Amortization of tangible capital assets	469,380	427,024
Public works equipment	258,226	289,249
Housing and infrastructure	172,998	207,355
RRAP grants	82,070	50,877
Yellek Small Business Centre	99,805	-
Capital planning	46,907	187,451
Community buildings	-	94,667
New home construction	-	33,934
Water / waste water	-	5,500
Capital projects	195,950	
	 1,325,336	 1,296,057
Net revenues before the undernoted	222,615	30,289
Transfers	(34,055)	-
Loss on sale of tangible capital asset	-	(14,053)
Net revenues	\$ 188,560	\$ 16,236

Schedule 4 - Schedule of Operations and Change in Program Balance First Nation Enterprises

		2013		2012
Revenue:				
Rental and lease	\$	856,072	\$	838,925
Other	Ψ	140,800	Ψ	283,164
Interest		46,567		43,799
Royalties		43,885		56,830
Other provincial		5,635		3,916
		1,092,959		1,226,634
Expenses:				
Program		215,172		162,537
Animal control		43,221		39,750
Professional fees		38,868		76,414
Committee honorarium		17,690		28,230
Interest		8,787		-
Insurance		16,625		123,271
Miscellaneous		12,333		14,505
Repairs and maintenance		12,055		10,455
Contingency and donation		8,401		7,080
Land claims		-		4,593
Wages and benefits		12,486		-
		385,638		466,835
Net revenues before the undernoted		707,321		759,799
Transfers		(335,822)		27,314
Net revenues	\$	371,499	\$	787,113

Schedule 5 - Schedule of Operations and Change in Program Balance Social Services

	 2013	2012
Revenue:		
Ministry of Community and Social Services	\$ 1,517,899	\$ 1,455,931
Aboriginal Affairs and Northern Development Canada	208,697	178,292
Union of Ontario Indians	169,467	169,012
Ministry of Community and Social Services Ontario Native Childcare	75,428	75,428
Other Provincial	· <u>-</u>	43,570
Other	99,741	29,129
Canada Mortgage and Housing Corporation	11,850	17,188
Deferred revenue, end of year	(45,311)	-
	 2,037,771	1,968,550
Expenses:		
Ontario Works	711,993	730,018
Ojibway Resource Centre	611,164	606,874
Daycare	514,311	430,219
AHWS	115,989	75,272
Ontario Native Childcare	99,610	100,798
Literacy and Food Bank	58,845	40,880
Amortization of tangible capital assets	 19,972	20,738
	 2,131,884	2,004,799
Net expenses before the undernoted	(94,113)	(36,249)
Transfers	79,412	10,154
Net expenses	\$ (14,701)	\$ (26,095)

Schedule 6 - Schedule of Operations and Change in Program Balance Health Services

		2013	2012
Revenue:			
Deferred revenue, beginning of year	\$	348,533	\$ 393,898
Health Canada		1,685,171	1,344,310
Ministry of Health		401,095	324,364
Other		76,268	42,130
Northern Diabetes Health Network Corporation		70,976	99,714
Union of Ontario Indians		48,638	48,144
Ministry of Community and Social Services		40,000	-
Aboriginal Affairs and Northern Development Canada		30,890	30,020
Other Provincial		19,650	8,170
Ministry of Citzenship		810	2,410
Cancer Care Ontario		-	21,859
Deferred revenue, end of year		(351,325)	 (348,533)
		2,370,706	1,966,486
Expenses:			
Lawrence Commanda Health Centre - Health Canada transfer		935,418	909,281
MOHLTC homemaker		316,801	295,302
Home and community care		209,517	180,742
Health Canada medical transportation		181,998	165,454
Lawrence Commanda Health Centre		168,365	101,309
Recreation		107,146	99,507
Diabetes Education and Resource Centre		105,057	104,144
Health Services Integration Fund		72,958	-
Amortization of tangible capital assets		49,347	46,484
Aboriginal Diabetes Intiative		43,589	41,458
Healthy Babies/Healthy Children		35,472	18,938
Early childhood development		29,431	56,790
Aboriginal Mental Health and Addictions		8,742	 -
	1.0014.1	2,263,841	 2,019,409
Net revenues (expenses) before the undernoted		106,865	(52,923
Gain on sale of assets		200	-
Transfers		21,473	27,890
Net revenues (expenses)	\$	128,538	\$ (25,033)

Schedule 7 - Schedule of Operations and Change in Program Balance Housing

	2013	2012
Revenue:		
Rental and lease	264,767	238,893
Canada Mortgage and Housing Corporation	166,876	162,150
Other	5,069	3,719
	436,712	404,762
Expenses:		
Amortization of tangible capital assets	189,772	173,461
Margaret Drive Apartment Complex	45,006	48,696
Senior Citizens Complex	40,036	41,576
Cockburn Road Apartment Complex	24,103	43,470
Semo/Juniper Apartments	23,714	17,206
Duchesnay Apartment Complex	22,289	32,829
Juniper Crescent Apartment Complex	22,270	29,708
Housing	 21,670	31,425
	 388,860	418,371
Net revenues (expenses)	\$ 47,852	\$ (13,609)

Schedule 8 - Schedule of Operations and Change in Program Balance Other

		2013		2012
Revenue:				
Deferred revenue, beginning of year	\$	169,704	\$	164,096
Ontario First Nations Limited Partnership	·	1,105,462	,	1,179,836
Aboriginal Affairs and Northern Development Canada		523,024		440,662
Union of Ontario Indians		312,313		376,143
Fundraising		291,370		290,881
Ontario Womens Directorate		247,299		230,826
Other Provincial		217,582		252,013
Other		201,289		239,187
Ministry of Aboriginal Affairs		80,000		80,000
Interest		72,567		131,000
Rental and lease		67,999		66,053
Ministry of Natural Resources		57,000		00,000
•		24,938		25 650
Ministry of Community and Social Services Health Canada		•		35,650
		9,135		- 47 224
Ministry of Transportation		-		17,331
Northern Ontario Heritage Fund User fees		-		6,930
		(150 444)		3,215
Deferred revenue, end of year		(159,444) 3,220,238		(169,704) 3,344,119
		0,==0,==0		5,5 ,
Expenses:				
Land management		427,623		505,734
Fisheries		410,932		373,366
Employment and training		358,780		389,376
Cultural and language		256,536		114,066
Ontario Women's Directorate		243,585		304,720
Civic centre		165,876		168,717
Enhancement fund		158,471		138,063
Economic development		133,095		84,471
Employment		128,169		95,537
Bingo		103,304		72,713
Miscellaneous		97,004		169,797
Library		67,932		85,222
Beaucage park		54,560		66,963
1073059 Ontario Inc.		38,611		45,240
N'Bisiing Forestry		32,769		63,987
Amortization of tangible capital assets		28,601		44,411
Nipissing Band of Ojibways Land Claims Settlement Trust		16,602		12,453
Creative Communities Prosperity		_		29,232
Boundary claim		-		10,659
		2,722,450		2,774,727
Net revenues before the undernoted		497,788		569,392
Loss on sale of assets		(12,500)		(15,950)
Transfers		(165,695)		(251,501)
Net revenues	\$	319,593	\$	301,941

### NIPISSING FIRST NATION Schedule 9 - AANDC Contribution Funding

Year ended March 31, 2013

		AANDC				
		Contribution			("Funding	
		Funding per	Inter-program	Total	Cxpengen Option)	
	Program	Confirmation	Transfers	Funding	Expenditures	Unexpended
Enhanced teacher salaries	N'Bisiling Education	\$ 7.700	69 1	7.700 \$	7,700 \$	
New paths proposal driven projects	N'Bisiing Education	13,675	•	13,675	13,675	
Teacher recruitment and retention	N'Bisiing Education	10,250	:	10,250	10,250	
Basic Needs	Social Services	64,000	,	64,000	64,000	•
Special Needs	Social Services	006	•	900	800	i
Employment and Training	Social Services	27,100	1	27,100	27,100	,
Waste Water O&M	Community Operations	70,847	,	70,847	70,847	
Water O&M	Community Operations	70,633	1	70,633	65,233	5,400
Chille links accurate.						
onins into program. N'bisiing education	N'Bisiing Education	086'59	•	65,980	65,980	•
Band operated school:						r
Direct Services	Direct Services	356,406	•	356,406	356,406	•
Ontario Works employment support	Ontario Works	8,600		8,600	8,600	•
Instructional services - Chapleau	Sapscu	24,700		24,700	24,700	1
National child benefit:	National Child Benefit	59,300	(29,300)			
Good food hamper	Health Canada Transfer	•	1,000	1,000	1,000	•
Honor spirit wellness	Lawrence Commanda Health Centre	i	1,000	1,000	1,000	•
Summer program	Miscellaneous	ı	13,000	13,000	13,000	•
Literacy program	Literacy and Food Bank	1	7,500	7,500	7,500	•
Santa fund	Miscellaneous	1	17,000	17,000	17,000	
rood balik Youth recreation	Health Services Coordinator	. 1	1,000	1,000	1,000	
Summer work experience program	Employment Programs	14,300		14,300	14,300	
Water - Under \$1.5 M	Capital Programs	200,000	•	200,000	180,000	20,000
Waste Water - Under \$1.5M	Capital Programs	96,646	•	96,646	86,981	9,665
Parental and community engagement	Education	16,500	·	16,500	16,500	•
Direct Commemoration		28,050	•	28,050	28,050	ı
Aboriginal Environmental Stewardship	Environment	5,460	·	5,460	4,914	546
Total		\$ 1,141,047 \$		\$ 1,141,047 \$ 1,105,436	1,105,436 \$	35,611

Schedule of salaries, honoraria, travel expenses and other remuneration of the executive director and elected officials

Year Ended March 31, 2013

(Unaudited)

	Number of		Actual		Travel	Other	1
Position, name	months		salary	Honorariums	sesuedxe	sesuedxe	Total
Unelected Senior Officials							
Executive Director, D.Nashkawa	12	↔	84,680	↔	6,298	<del>⇔</del>	\$ 90,978
Elected Officials							
Chief, Marianna Couchie	12		84,605		13,352	12,850	110,807
Deputy Chief, June Commanda	12		1	13,000	19,543	1,501	34,044
Councillor, Arnold May	12		ı	10,400	16,719	666	28,112
Councillor, Brian Couchie	12		ι	10,400	5,334	370	16,104
Councillor, Douglas Chevrier	12		t	10,400	25,508	1,127	37,035
Councillor, Eric Stevens	12		r	10,400	18,007	1,127	29,534
Councillor, Darrell McLeod	12		ι	10,400	6,911	370	17,681
Councillor, Zachary Beaudette	4		1	3,200	983	1	4,183
Councillor, David Commanda	8		1	7,200	4,189	1,127	12,516